# Swansea Bay City Deal Portfolio Quarterly Monitoring Report (April - June 2023)

Appendix B





Programme / Pro	Programme / Project Scorecard						
Prog / Proj	Status Update	Delivery	Scope	Staffing Resource	Finance	Stakeholder Engagement	Overall (change)
Digital Infrastructure	Remains on target to deliver objectives, with PSBA FFIB order to be submitted by September 2023, and 5G investment fund for use cases and trials in final stages of approval. All local staff resources have now been recruited with on-going recruitment of a central Business Engagement & Communications Officer. Stakeholders in UK and Welsh Governments continue to be fully engaged, working closely with the Programme, ensuring alignment of national and regional connectivity projects, notably Project Gigabit. The Programme's new website has been launched as a central point of information for stakeholders, and continuous engagement with telecoms providers has shown active interest in the Programme's developments, remaining fully committed to engage. Resource capacity has increased due to recruitment of resources but continues to be some pressure to deliver at an organisational level, all of which is mitigated through risk management.						\$
Pembroke Dock Marine	Overall and Finance Reduced to Amber, Cost increase has been included in Program Board papers. MHPA have concluded discussions with WEFO and are further along contract process. Given the uncertainty, there is still potential for cost uncertainty to impact project / program deliverables but will be updated and managed through project / program governance.						\$
Pentre Awel	<u>Delivery</u> – Remains Green following the execution of the NEC3 Construction Contract, entered into by Carmarthenshire County Council and Bouygues UK. Formal works commenced on 6 <sup>th</sup> February 2023 with piling works currently ongoing and to schedule. <u>Finance</u> – risk reduced from amber to Green following agreement of contract sum with Bouygues UK for Zone and prior approval at Full Council. Subcontractor packages now to be procured by BYUK. Lease agreements with proposed tenants for Zone 1 are progressing. Risks relating to build costs, inflation and materials are being managed by Bouygues and Gleeds.				$\rightarrow$		\$
Yr Egin	Increasing economic uncertainty and Covid implications impacting on levels and nature of demand. Following Phase 1 Lessons Learned exercise, an updated Creative Sector demand analysis has identified a significant change in the type of target companies (by financial size) and nature of provision required (bespoke support services rather than leased floorspace). Internal team putting in place process to identify required revisions to meet industry requirements post-COVID. Project team moving forward with Change Notice for Egin Phase 2						\$
Campuses	Delays with the funding agreement have started to affect the timeline of the project. Upon signing of funding agreements a change notification will be submitted to reprofile timelines of outputs. Scope of the project remains unchanged as per the Business case however particular focus is on the affordability of the Phase 1 Singleton development and Morriston Management Centre. Mitigating actions formulated and pending project board approval. Delivery and finance red due to funding agreement not being signed. The principles of the primary funding agreement between Swansea Council and Swansea University have been agreed and an agreement has been issued for signature. The secondary funding agreement between Swansea University and SBUHB is being drafted.						<b>↑</b>
Homes As Power Stations	HAPS Financial Incentives Fund application ready for launch, subject to the Subsidy Control measures being in place. Supply Chain Lead role has been recruited and will progress the next steps from the mapping carried out by OPUS. Regional stakeholder engagement is progressing well and within Welsh Government departments, ensuring continuity and joined up discussions to benefit the project and region.			$\downarrow$			\$
Supporting Innovation & Low Carbon Growth	Multiple projects in delivery namely SWITCH, AQMP, LEV, PDF, H2 stimulus project. The BTC was officially opened by Rt Hon David TC Davies on 22 <sup>nd</sup> June. There was good attendance, involving presentations and a tour to meet tenants. There are BTC 5 tenants with active pipeline of enquiries. Morgan Sindall appointed for the design and build of the SWITCH Harbourside facility with monthly design meetings starting in May 23. Enhanced AMPF project is going through an OBC process in consultation with stakeholders. SILCG Programme Board meets quarterly. Delivery Amber due to pandemic and knock on delays to some projects. Lessons learned from BTC construction is informing future projects such as SWITCH. PDF stage 2 process underway. LEV strategy under development. AQMP project recruiting new data analyst.						<b>\$</b>
Skills & Talent	Full project team recruited and in post. 12 Pilot projects already approved and moved/moving into delivery. A further 3 pilots to be considered by RLSP Board in coming weeks.				$\downarrow$		\$
Swansea City & Waterfront Digital District	71-72 Kingsway construction continuing at pace. Innovation Matrix has begun onsite. Arena Hotel funding discussions progressing well.  Discussions ongoing between Swansea Council & UWTSD about the delivery of the Innovation Precinct. Trinity projects - funding on amber				<b>\</b>		<b>⇔</b>



Title Portfolio Management Office (Communications & Marketing)		
Officer Heidi Harries (SBCD Communications & Marketing Officer)	Reporting Period	Q1 2023/24

# **Key achievements**

- 53 positive mentions in local, regional, national and specialist media. Previous quarter was 61 therefore down by 8 mentions. This included coverage on Wales Online, Western Mail the South Wales Evening Post, Wales Business Insider, Business News Wales, Wales 247, Inside Media, and specialist publications. Topics covered include: 4theRegion Conference, Skills Pilot project: Destination Renewables, Footage inside the Kingsway, Swansea University New Zero Skills pilot, Work starts on Innovation Matrix, Bay Technology Centre opens.
- Twitter posts From 1<sup>st</sup> April to 30<sup>th</sup> June 'reach' was 82,453 this is the number of people that saw the posts, engaged, clicked on, re-tweeted, commented or liked. Number of followers is 1,571.
- Facebook posts From 1<sup>st</sup> April to 30<sup>th</sup> June 'reach' was 6,017 this is the number of people that saw the posts, engaged, clicked on, re-tweeted, commented or liked. Number of followers is 1014.
- Approval of the SBCD Annual Report 2022 -2023 by Programme Board
- Finalised plans for the Pembrokeshire Meet the City Deal event.
- · Attended the Innovation Matrix Ground-breaking event and the opening of the Bay Technology Centre
- Represented the City Deal in the Welsh Business Show and RLSP Annual Event
- Case Studies/ Interviews with apprentices.
- Outline key milestones for each quarter for financial year 2023 2024.
- Social posts and web updates on HAPS Financial Incentives Fund, Recruitment, Hydrogen Gateway Expo, Kingsway video footage, Net zero Skills project, Bay Tech centre opening, Innovation Matrix.
- Attendance in ongoing Marketing and Communications subgroup meetings with the Pembroke Dock Marie project and Pentre Awel project.

# Key Activities planned - October, November & December

- Publish the SBCD Annual Report 2022 -2023 following approval by Joint Committee.
- Complete the City Deal leaflet.
- Complete the new City Deal branding and a slogan.
- PR on Apprentices
- Coordinate and attend the Pembrokeshire Meet the City Deal event.
- Plan the Neath Port Talbot Meet the City Deal event.
- Attend a Marketing and Communications subgroup meeting for projects as possible.
- Prepare a UK Government and Welsh Government potential visit plan to include 71/72 Kingsway and Skills & Talent.
- Continued updates on the website and social media.
- Finalise the SBCD Newsletter

Title	Portfolio Management Office (Business Engagement)	Depositing Deviced	01 2022/24
Officer	Peter Austin (SBCD Business Engagement Manager)	Reporting Period	Q1 2023/24

#### Key achievements over the last 3 months

**Support Programmes and Projects** - Ongoing business engagement support for programmes and projects this quarter includes:

- Supporting Pentre Awel at the community benefits event held at PyS with Bouygues and local schools
- Supporting SILCG at the opening of the Bay Technology Centre
- Supporting Skills and Talent Initiative at the RLSP Summer conference
- · Coordinated third PL's Construction Sub group meeting

#### **Events -** Events supported include:

CWMPAS Business Changemakers event - Yr Egin



- UKREiiF in Leeds
- SMART FIS fund launch
- Hydrogen Gateway event ICC Newport
- Ongoing work includes planning regional showcase events including finalising arrangements for the event in July with Pembs CC, Haven Enterprise Zone and PDM partners
- Initial discussions for a regional SBCD event in Neath Port Talbot
- Review of marketing material and promotional materials for younger audiences and public consumption

#### Business Engagement - Several meetings this quarter with businesses:

- Ongoing meetings with Waymaker / Pure Energy Wales Renewables Ltd. Private sector inward investment enquiry supporting Barry Hale CCC and WG.
- David Dimmock SWALEC re opportunities through SBCD
- Mark Davies Introbiz re Expo in Swansea
- Andy McLintock Allinea Corporate re potential inward investment opportunity shared with regional leads
- Jonathan Calver PWC re Energy Demand Consortium proposal, shared with regional leads and WGES

#### Support stakeholder groups

- Attendance at CEIC and Princes Trust Digital Skills Pathway steering group meetings
- Liaison with Business Wales, Antur Cymru and Cwmpas re supply chains and business opportunities
- Paul Relf Swansea Council re SPF and other regional funding programmes
- Robert Mills Respiratory Innovation Wales regarding presenting at future Construction sub group meeting
- Ian Mabbet Swansea University re supporting University application for PBIAAs
- Simon Griffiths OPUSBS re supply chains
- Rhian Mathias Princes Trust re engagement with SBCD P&Ps
- David Madge & Sarah Evans CWMPAS re inclusion of social enterprise in SBCD delivery
- Tom Taylor & Gareth John UKGov DBT introductory meeting/UKREiiF
- Liz Turner Head of Team UKGov DBT re investment portfolio
- Richard Shaddick Investment Manager WG Investment team, re investment portfolio
- Colber Adamian Thomas Adamian Group re investment portfolio

# **Economic Strategy Board -** This quarter focussed on:

- Attendance at UKREiiF with ESB Chair
- Liaising with CJC Manager to facilitate discussions on external advisers and role of ESB members to CJC
- Facilitating ESB meeting with Luke Millward the EARTh project Manager regional investment website development

#### Other Activity:

- Participated in a research interview with Sheffield Hallam University re SME awareness of NCZ agenda
- Finalising arrangements with Western Gateway Partnership to attend UKREiiF
- Developing SBCD Newsletter with PoMO
- Ongoing development of SBCD website
- Coordinating guest speaker for next Construction sub-group meeting
- Business Engagement support for programmes and projects
- Planning further regional showcase events with NPTBC in October and Carmarthenshire tbc
- Updating Portfolio events plan

#### **Ongoing Activity**

- Business Engagement activities
- Monitoring Portfolio procurement pipeline
- Updating the PoMO Events planner
- Responding to enquiries received via the City Deal email inbox and other avenues
- Managing SBCD LinkedIn account
- Support Comms & Marketing officer in promotion of SBCD

# Key Activities planned – Oct, Nov, Dec

- Attendance at CEIC Summer conference 4<sup>th</sup> July and Welsh Business Show 5<sup>th</sup> July
- Meet the SBCD Pembrokeshire, 20<sup>th</sup> July BIC Pembroke Dock
- Continue to engage and support stakeholders, programmes and projects, businesses, and ESB Board
- Continue planning for regional showcase events
- Support Comms & Marketing officer in promotion of SBCD



Begin planning event calendar for 2024

Project Title	Pembroke Dock Marine	Duo que ma ma d		
Local Authority Lead	Pembrokeshire County Council	Programme / Project Lead	Steve Edwards	
Project Delivery Lead	Milford Haven Port Authority	Reporting Period	Q1 2023/24	
SRO	Steven Jones			

Budget		
Total Budget	£60.47m	
City Deal	£28m	
Public	£16.35m	
Private	£16.12m	

#### Description

This programme will place Pembrokeshire at the heart of UK and global zero carbon, marine and offshore energy innovation, building on the expertise of a marine energy cluster in Pembroke Dock. Facilities will be provided for marine energy innovators to build, test and commercialise their technologies. Project features include:

- Pembroke Dock Infrastructure (PDI) improvements
- A Marine Energy Engineering Centre of Excellence (MEECE)
- Marine Energy Test Area (META) developments
- The Pembrokeshire Demonstration Zone (PDZ)

# **Key achievements (Overall Objective ID shown in brackets)**

# PDI update

#### Slipway/Workboat

- Pontoons A&B are now berthed and in position at the new piles adjacent the Ferry berth dolphins. Pontoon C has been delivered to site and undergoing M&E fitout prior to launch.
- Installation of the new walkways and gangways are underway at the T Head.
- East side of the new slipway is ready for partial handover to operations planned for end of June.
- Commencement of the final demolition phase of the existing west side will start immediately following go live of east side.
- Slipway extension precast concrete planks 100% installed.
- All 26 metre lighting masts on the slipway flanks are installed along with ducts and cabling.
- Infilling of the timber pond is on target with crushing operations of the capping layer well underway.

#### Laydown space

- Levelling of site, service diversions, installation of new drainage and placing of hardcore are ongoing with approx. 75% of new concrete slabs poured to date.
- Bombora test tank has been decommissioned, dismantled and removed to storage in Gate 1.

#### PDZ update

- Technical Concept Study for a small Multi connection Substation supporting the Test and Demonstration FLOW projects and a 100MW project in the PDZ are showing a £90m consumer saving versus each project connecting independently.
- CSP have been engaging with key stakeholders of influence to ascertain appetitive to support this with the key message being to help create an environment where this can be seriously considered.
- Full specification for on and offshore surveys have been delivered with P80 budget and Schedule.
- Heads of Terms, Option agreements and Book of Reference has been delivered for multiple cable routes leading to Pembroke.



Technical Pre-feed for 2x 1GW Substations targeting support for commercial FLOW projects have been delivered.

#### META update

- Ongoing monitoring of Settlement lines trial, Dale Roads site.
- Installation and ongoing monitoring of low carbon concrete trial, Quayside 1 site. Installation of local weather station.
- Participation in trials of novel anchor design, Dale Roads site.
- C-ADCP deployments at Warrior Way.
- Meetings with potential users of META sites:
  - Tidal Tech Tidal stream
  - o Exocubes Scour protection engineered to enhance biodiversity
  - o Re. Possible sustainable Aquaculture developments.
- Community involvement with Renewable Energy (including Marine) event, Croesgoch.
- Completion of and reporting on seabed habitat survey, to enhance information available for potential users of META sites.
- Post-deployment seabed survey, Warrior Way.
- Discussions with NRW re. possible formats to review our Marine Licence.
- ROV training and familiarisation.
- Attendance at Ocean Business event.
- Sponsorship of PRIMaRE conference attendance, presenting and panel membership.
- Development of MoUs / Joint Working Agreements:
  - Society of Underwater Technology
  - Morlais

#### MEECE update

- Delivered three workshops around Wales, on space-enabled opportunities in Offshore Wind
- Attended MEW Advisory Board meeting, and Working Group in Llandudno
- Wrote a letter of support for PoMH's FlOWMIS bid.
- Attended Senedd Cross Party Group on Renewable and Low Carbon Energy
- Met with Crown Estate to discuss funding opportunities from Offshore Wind Evidence and Change Programme (OWEC)
- Met with Swansea University & PCC to discuss Skills & Innovation as part of Celtic Freeport
- WEFO-funded part of MEECE finishes on June 30th, with final claim submission on July 21st
- Some WEFO targets achieved, most very close. Confident that the outputs will be acceptable to WEFO

#### **Key Activities planned**

# PDI

Heritage mitigation works to existing Paddock walls will commence in July after agreement with the PCC Historic Conservation Officer and CADW.

#### PDZ

- Ongoing engagement with key stakeholders around T&D Co-ordination MOS
- Updating the SCBD and The Crown Estate Business Plan
- Preparation for Final ERDF Claim (due 21st July)
- Progressing development of collaborative bid with ERM Dolphyn to OFGEM's Strategic Innovation Fund for £500k funding to develop feasibility for a 100MW
- Floating Wind/Green Hydrogen project connecting into Hyline Cymru.

#### MEECE

• Now focusing on Legacy funding for activities, and how we can embed Innovation support into the Celtic Freeport business plan.

#### META

- International Waters workshop October 2023, Orkney. Planned META attendance.
- Deployment of scour protection engineered to enhance biodiversity, East Pickard Bay site.
- Deployment of barge mounted hydrogen production trial, Criterion Jetty.
- Experience use of ROV event with local schools



Project Title	SBCD Campuses Project	Dua grama ma d		
Local Authority Lead	City and County of Swansea	Programme / Project Lead	Clare Henson	
Project Delivery Lead	Swansea University	Reporting Period	Q1 2023/24	
SRO	Keith Lloyd			

Budget			
Total Budget	£130.44m		
City Deal	£15.00m		
Public	£58.01m		
Private	£57.43m		
Description			

The project harnesses unique capabilities and the thriving life science ecosystem in the Swansea Bay City Region to establish an international centre for innovation in life science, wellbeing and sport, supporting preventative interventions in healthcare and medicine and driving the growth of a globally significant Sports Tech industry. The project will deliver R&D, trials and testing facilities, enabling co-location of research and industry alongside clinical infrastructure and investment opportunities. An emphasis on digital and data-driven innovation at the intersection of life sciences, health, wellbeing and sport is a key differentiator for this project within the South Wales health and life sciences sector.

# **Key achievements**

- Continued workstream meetings held with WS1 Morriston Management Centre, WS2 Sketty Lane, WS3 Education, WS4 Enterprise and Innovation, WS7 Research, WS8 Health and well being WS9 Morrison Link Road, Singleton Phase 2
- Sketty lane engaging with stakeholder groups
- Continued discussions held Primary Funding agreement.
- Secondary funding agreement being drafted
- Continued development of key business relationships and development of research and innovation collaborations
- Change notification to update WS2 Sketty lane construction costs submitted to SBCD on 27<sup>th</sup> June 2023
- Attended Medi Wales conference 28<sup>th</sup> June 2023 and presented campuses project

# **Key Activities planned**

- Primary funding agreement signed
- Secondary funding agreement to be reviewed, approved and signed in parallel with primary agreement
- WS2 Stakeholder option presentation; Progress with Stage 3 design, BREEAM review and definition meeting to take place

# **Change Notification**

- Campuses change notification regarding increased costs for the Life Science, Well Being & Sports Facility OCE
  - i. Sketty Lane construction costs estimated to be £17.2m risen from OBC of £12.79m. Project about to move into RIBA Stage 3 when costs will be firmed up with confirmation once the main contractor procurement process is completed.
  - ii. No impact on delivery of outputs, quality, benefits (Portfolio and project)
  - iii. Linked to Campuses risk 14 relating to rising construction costs. Mitigations: RIBA Stage 3, value engineering, internal awareness of rising costs at SU, capital plan to include the shortfall of £4.4m, options appraisal to reduce costs



Project Title	Homes as Power Stations (HAPS)	Dua qua mana /	Oonagh Gavigan	
Local Authority Lead	Neath Port Talbot County Borough Council	Programme / Project Lead		
Project Delivery Lead	Neath Port Talbot County Borough Council	Reporting Period	Q1 2023/24	
SRO	Nicola Pearce			

Budget		
Total Budget	£505.5m	
City Deal	£15m	
Public	£114.6m	
Private	£375.9m	

HAPS is a regional pioneering project to facilitate the adoption of houses with energy efficient design and renewable technologies in both new build and existing housing stock in the public, RSL and private sector across the City Region. The project will support the implementation of renewable technology by facilitating collaboration across the region and creating a platform to share lessons learned. The Technical Monitoring and Evaluating contract will provide data and the ability to realise many of the project benefits. HAPS will support a regional supply chain of proven technology to enable the wider benefits associated with the project.

# The project will:

- · Facilitate the take up of renewable technologies and energy efficient design in new build and existing housing stock
- Support a regional supply chain of proven technologies.
- Establish an open access knowledge sharing hub to share the project findings with all sectors across the region and wider
- Tackle fuel poverty
- Further decarbonise the regional economy
- Improve residents' health and well-being

# **Key achievements**

# **Project Development**

- OPUS BS have completed the initial supply chain mapping exercise. Simon Griffiths from OPUS presented findings and recommendations to Project Board.
- Additional round of Supply Chain Lead interviews were held, successful post holder due to commence 17<sup>th</sup> July 2023.
- FIF application forms, guidance, and scoring criteria complete with stakeholder, WSOA and legal department input.
- Scoring panel/Technical Advisory Panel member list for the Financial Incentives Fund was approved by Project Board
- Comms and Marketing Plan commissioned and created by Urban Foundry which was presented to Project Board.
- Ongoing engagement with stakeholders to raise awareness of Financial Incentives Fund.
- FIF 'landing page' created on SBCD website to provide supplementary information for potential applicants.
- Technical Monitoring and Evaluation planning meetings held with Cardiff University Welsh School of Architecture to ensure collaboration with existing work and current opportunities.

#### **Key Activities planned**

# **Project Development**

- Create a 'Subsidy Scheme for the Financial Incentives Fund' covering all principles associated, with support and advice from NPT Legal Team.
- Continue to work closely with UK & Welsh Government to ensure the Optimised Retrofit Programme and ECO 4 Flex opportunities are maximised alongside HAPS funding.
- Continue to gather information supporting Business Case Update Economic Case



- Complete change notifications supporting financial and investment modifications.
- Plan event with SO Modular in Neath, highlighting Modern Methods of Construction, using Welsh Wood a supply chain within the region.
- Continue to plan stakeholder engagement and communication to ensure best practice is shared.
- Continue liaison with Skills and Talent program to ensure opportunities to address skills shortages are addressed.
- Continue to seek further funding opportunities to support the HAPS Benefits.
- Continue attending relevant networking events to highlight HAPS and strengthen the information available.

	Supporting Innovation and Low Carbon Growth	Dua qua mana /		
Local Authority Lead	Neath Port Talbot County Borough Council	Programme / Project Lead	Brett Suddell	
Project Delivery Lead	Neath Port Talbot County Borough Council	Reporting Period	Q1 2023/24	
SRO	Nicola Pearce			

Budget		
Total Budget £58.7 m		
City Deal	£47.7 m	
Public	£5.5 m	
Private	£5.5 m	

The Supporting Innovation and Low Carbon Growth (SILCG) programme has been developed to deliver sustainable growth and job creation in the Swansea Bay City Region, with a targeted focus on the Port Talbot Waterfront Enterprise Zone area. It aims to create the right environment for a decarbonised and innovative economy.

The programme will support the green industrial revolution and will be delivered in partnership with industry, academia and government.

The Programme of interlinked projects comprises:

- Bay Technology Centre
- South Wales Industrial Transition from Carbon Hub (SWITCH) with Swansea University
- Hydrogen Stimulus Project with University of South Wales
- Air Quality Monitoring Project
- Low Emission Vehicle Charging Infrastructure
- · Advanced Manufacturing Production Facility, including an enhancement to the BC for a training centre of excellence
- Property Development Fund

# **Key achievements**

#### **Project Development**

- Given outcomes from JC and PB around unallocated funding, an OBC will be prepared around the new enhanced AMPF project incorporating a National Net Zero Skills Centre of Excellence
- Risk register meeting review undertaken mid May



- Worked with Swansea University on a £5M EPSRC Grant application under the Place Based Innovation Accelerator
  Account funding call. This involves Cardiff University and University of South Wales plus NPT and Welsh Government
  around "SWITCH to Net Zero Buildings". This has passed stage 1 and next stage are panel interviews on 27<sup>th</sup> June
- Enhanced Advanced Manufacturing Production Facility OBC commenced
- Attended Celoxis training event
- Attended SBCD Construction and community benefits sub-group meeting.
- NPT Hosted a Net Zero Industry Wales Industrial Decarbonisation in Insecure Times workshop: Understanding (visual)
  media and interpreting (solar) visions at Port Talbot Civic Centre with interested stakeholders and presentations given
  by Professors Karen Henwood and Nick Pigeon around Pembroke Dock and Port Talbot residents workshops
- SILCG PB met 8<sup>th</sup> June

# **Bay Technology Centre**

- BTC presented as part of the SBCD presentation at CEIC conference at Swansea.com stadium
- BTC Now has 5 tenants in the building occupying 37.38% of the total rentable floor space. Further potential tenants being processed in the pipeline.
- Official opening of the centre took place on 22<sup>nd</sup> June 13:30 to 15:00. Welsh Secretary of State the Rt. Hon. David TC Davies attended, Welsh Government sent a video from Vaughan Gethin Welsh Minister, Presentation from Morgan Sindall on BTC construction. This was followed by tours to 5 companies to observe first-hand what they do. The event finished with the Hyppo Hydrogen car demonstration.
- APSE service awards 2023 under Category 10: Best Climate Action or Decarbonisation initiative. Submitted application and is being reviewed by judges decision expected by July 28<sup>th</sup>, with awards final on 14<sup>th</sup> Sept in Belfast.

#### **SWITCH**

- Announcement of successful contractor (Morgan Sindall) on 2<sup>nd</sup> May
- Kick off meeting held with all parties on 18<sup>th</sup> May
- First design meeting took place on 8<sup>th</sup> June with subsequent monthly meetings scheduled
- Meeting held with Swansea University to progress Heads of Terms document with lessons learned from letter of indemnity being taken into account

# **Advanced Manufacturing Production Facility**

- Visit arranged to UWTSD SA1 campus to view facilities on 3<sup>rd</sup> May
- Meeting held with Welsh Government around land acquisition and potential location
- Organised a workshop meeting for 4<sup>th</sup> May involving key stakeholders e.g. Welsh Government, Industry Wales, AMRC led by Professor Keith Ridgeway responsible for setting up other similar manufacturing centres in Wales/UK
- Unallocated funding update agreement from SBCD PB, JC, and SBCD JSC that NPT have first refusal on unallocated £5.3M funds to put towards National Net Zero Skills Centre for Excellence on combined enhanced AMPF project
- EAMPF OBC being developed

#### **Property Development Fund**

- Stage 2 applications being prepared by 5 successful applicants
- Face-to-face meetings with applicants being held to talk through process, requirements and timings
- Submission dates applicant specific depending on level of readiness

# **Hydrogen Stimulus Project**

- 100KW electrolyser installed and commissioned on site (higher than planned 75-80KW electrolyser in BP)
- Funding agreement awaiting approval by USW held up due to unforeseen personnel issues at USW.
- Attended Western Gateway hydrogen conference at the ICC

# **Air Quality Monitoring Project**

- A general maintenance day has been planned to tend to any faulty units. Currently identifying failed sensors for replacement to be undertaken imminently
- Vortex monitors have been recommended by Ricardo for use in PM10 exceedance day source apportionment exercises.
- Ricardo are to continue QA/QC of the network and their Year 1 summary will be made available following the ratification of data.
- Advertised and recruitment for replacement data analyst underway following Max Bonar-Law's departure in April.

# **Low Emission Vehicle Charging Infrastructure**

- Continued development of NPT ZEVIS to complete final client review stage
- Submitted EVCP funding bid for 2 x Rapid Charging Hubs
- Developed thoughts on NPT regional role lead on workshops, round tables, develop common/consistent policies



- Raised profile of EVCP accessibility issues and PAS 1899 standards compliance
- Key ULEV contacts in each of the four LA's in the SBCD region have been contacted to set up a meeting to discuss regional approach, asses common challenges and look for regional solutions
- Convened inaugural NPT ZEV and Infrastructure working group. A multi stakeholder group to identify and address the different challenges across the business units and professional services of NPT and agree roles and responsibilities.

#### **Key Activities planned next Quarter**

# **Project Development**

- EAMPF OBC to be created and finalised ready for SILCG PB, SBCD PB and SBCD JC approval later in the year
- Confirm SILCG PAR review dates

#### **Bay Technology Centre**

- Secure additional tenants
- Develop marketing materials

#### **SWITCH**

- Further design meetings to be held
- HoT to be progressed and sent to SU for sign off

# **Advanced Manufacturing Production Facility**

- Final version of OBC to be created
- Progress Land acquisition with WG

#### **Property Development Fund**

- Submission of stage 2 applications deadline 14<sup>th</sup> August
- Report for approval to be sent to SILCG PB for 14<sup>th</sup> September meeting

#### **Hydrogen Stimulus Project**

- Sign off USW funding agreement
- Follow up hydrogen refuse trucks discussion from hydrogen conference

# **Air Quality Monitoring Project**

- New data analyst in post, training to be undertaken
- Analysis of air quality data

# **Low Emission Vehicle Charging Infrastructure**

Continue with strategy development

Project Title	Pentre Awel	Dua qua va va d	Sharon Burford	
Local Authority Lead	Carmarthenshire County Council	Programme / Project Lead		
Project Delivery Lead	Carmarthenshire County Council	Reporting Period	Q1 2023/24	
SRO	Chris Moore			

Budget	
Total Budget	£199.19m
City Deal	£40m
Public	£51
Private	£108.19
Description	



Proposed for an 83-acre site at Delta Lakes in Llanelli, Pentre Awel will be the first development of its kind in Wales. The project will include the co-location of academic, public, business and health facilities to boost employment, education, leisure provision, health research and delivery, and skills and training.

City Deal will provide the requisite investment for business incubation and acceleration facilities, laboratory space, testbed capabilities, a well-being skills centre, clinical research centre and a clinical delivery centre to deliver multi-disciplinary care closer to home. The design for Zone 1 will create an 'ecosystem' by facilitating joint working across traditional boundaries, integrating education and training programmes within a clinical setting and fostering interface between health and leisure for the benefit of population health.

Pentre Awel will include state-of-the-art leisure centre funded by Carmarthenshire County Council.

A network of integrated care and rehabilitation facilities will also be provided on site to enable the testing and piloting of life science technologies aimed at enhancing independent and assisted living.

Assisted living accommodation will also feature, along with a nursing home, expansion space for businesses, elements of both open market and social and affordable housing, and a hotel.

#### Key achievements in Q4 2022/23

#### **Project development**

Zone 1 construction works are progressing in accordance with the agreed programme:

- Piling works concluded early June 2023
- BYUK site accommodation completed May 2023 with full welfare, office and meeting facilities now in place
- Excavation of main pool and hydrotherapy pool underway, together with formation of car park

A virtual Meet the Buyer event was held in June 2023 to promote future Sell2Wales and sublet tendering opportunities to the local supply chain.

Bouygues Community Benefits programme continues to go from strength from strength. During the reporting period, monthly 'Employment Hubs' have been held to engage target groups (unemployed, economically inactive, school leavers, NEETS) and promote recruitment and training opportunities available during the construction phase. In addition, BYUK is undertaking reviews of TR&T opportunities with subcontractors following their appointment.

In May 2023, a CCC/BYUK 21st Century Skills project was formally launched at Parc Y Scarlets. Funded by the City Deal Skills & Talent programme, this Real World Learning (RWL) project will see pupils from 5 Llanelli schools taking part in a design challenge under the mentorship of BYUK professionals, supplemented by site visits and reference visits to Sbarc in Cardiff University.

Issue 3 of Bouygues Community Newsletter was issued in April 2023. 'Residents Surgery' held onsite 6th June providing an opportunity to meet the project team.

Mapping of education and skills provision across the region, aligned with future job roles at Pentre Awel, completed and approved by Education Group. This work forms the basis of the business cases under development with training providers.

Communications Plan in place and agreed by partner comms leads – outlines PR and marketing activities to be undertaken across construction, leisure and health. Monthly Comms Group meetings held.

# Key Activities planned Q1 2023/24

- Zone 1 construction: site visit and media event to be arranged early August 2023 to coincide with the next construction milestone the erection of the structural steel frame.
- Finalise lease agreements with key tenants.
- Issue #4 of BYUK Community Newsletter to be distributed in August 2023.
- Progress an innovative proposal with Cyfle in relation to the sponsorship of MEP apprenticeships.
- Expression of Interest (EOI) to be issued to the market for a catering operator within Zone 1.
- Communications:
  - Revamp of Pentre Awel webpages in July 2023
  - Development of Welsh language promotional video
- Outcome of Shared Prosperity Fund (SPF) bid to support the business and innovation components of Zone 1 Capital expected.
- IRCF bid in preparation to cover funding for fit-out of clinical research, TriTech, hydrotherapy and audiology.



- Complete appraisal of a long list of options for outdoor activities / projects at Pentre Awel centred around four themes: leisure and recreation, education and development, environment and health and community engagement.
- Planning/scoping of assisted living facilities within Zone 2 (nursing home, residential rehabilitation and extra care).

Project Title	Digital Infrastructure Programme	Brogrammo /	
Local Authority Lead	Carmarthenshire County Council	Programme / Project Lead	Gareth Jones
Project Delivery Lead	Carmarthenshire County Council	Reporting Period	Q1 2023/24
SRO	Jason Jones		

Budget	
Total Budget	£55m
City Deal	£25m
Public	£13.5m
Private	£16.5m
Description	

To significantly improve digital connectivity throughout the City Region for the benefit of businesses and residents, also helping to attract inward investment. The project is made of up of three Project workstreams:

- **Connected Places**
- Rural connectivity
- Next generation wireless (5G and IOT networks)

#### **Key achievements**

- Finalised action plan for PSBA FFIB order and submitted final site list for quote MoUs signed by all partners; progress remains positive.
- Completed recruitment of all local resources in all four local authority areas.
- Finalised approach and established mechanisms for delivery of regional 5G investment fund for use cases/trials. Grant investment currently pending final approval.
- Hosted BT immersive learning demonstration at Gelli Aur college to explore opportunities of funding immersive learning classroom to increase 5G coverage on campus and surrounding area via 5G investment fund.
- Launched new website for the Digital Infrastructure programme.
- Submitted Expression of Interest to DSIT Innovation Regions Competition.
- Established plans and timescales for significant Shared Rural Network (SRN) investment across the region working with UK and Welsh Government.

# **Key Activities planned**

- Complete recruitment of central Business Engagement & Communications officer to support delivery of programme.
- Complete mapping of dark fibre network and conduct stakeholder workshop.
- Signatory of collaboration agreements between LA partners.
- Arrange and conduct Gateway review review arranged for w/c 9<sup>th</sup> October 2023.
- Supporting Local Authorities with ongoing Digital Infrastructure interventions and investment.
- Programme risk mitigation ongoing.
- Market engagement with operators and suppliers ongoing.
- Additional lobbying for, facilitating, and supporting of private sector investment.



- Hold launch event for Regional Digital Innovation Network in partnership with regional partners and Welsh Government
- Confirm plans for UK Government Project Gigabit investment in the region and identify preferred way forward to meet remaining needs across the region.

Project Title	Swansea City & Waterfront Digital District	Dua qua va va d	
Local Authority Lead	Swansea Council	Programme / Project Lead	Huw Mowbray
Project Delivery Lead	Swansea Council	Reporting Period	Q1 2023/24
SRO	Martin Nicholls		

Budget	
Total Budget	£175.35m
City Deal	£50m
Public	£85.38m
Private	£39.97m

To boost Swansea city centre's economic well-being at the heart of the City Region's economy, while retaining local tech, digital and entrepreneurial talent. This project includes:

- · A digitally enabled indoor arena in the city centre for concerts, exhibitions, conferences and other events
- A 'digital village' development in the city centre to accommodate the city's growing tech and digital business sector
- Innovation Matrix development at the University of Wales Trinity Saint David's new Swansea waterfront campus to enable start-up company support and growth

#### **Key achievements**

# **Digital Arena**

- SC project team continuing with final snagging works.
- Hotel: Heads of Terms with preferred developer being finalised. Discussions with WG on funding package progressing.

#### 71/72 Kingsway Construction:

- Ongoing discussions regarding the claims made by BYUK relating to the groundworks, basements walls and waterproofing.
- Construction continuing onsite now at fourth floor. The Contractor has updated the programme which now shows a completion date of end January 2024.
- Digital and data specialist knowledge is being utilised to facilitate the Digital infrastructure.

#### 71/72 Kingsway Commercials:

- Flex tenant HoT's advanced/final location in building agreed.
- Letting, Marketing and Branding agents have been appointed and current interest from potential occupiers is being followed up.
- Appointment secured for a specialist who is advising on management of the building and procurement of a property
  management agent. Ongoing discussions regarding landlords fit out within tenant and landlord area's including IT
  infrastructure and power supplies.
- Discussions ongoing with City Deal Digital project.

# **Innovation Matrix:**

- Project is onsite and progressing according to programme plan
- Tenant HoTs at 75% of available net lettable space
- Tenant engagement is ongoing to finalise fitout plans



• Social Value targets are on track.

#### **Innovation Precinct:**

- Options appraisal workshop has been completed to support the CRN and will be appended in the re-submission
- Ongoing negotiations with the Local Authority development partner regarding potential property delivery model

#### **Key Activities planned**

#### Arena

Progress Hotel delivery options.

# 71/72 Kingsway

- Agree name and branding.
- Formal Marketing to commence.
- Ongoing discussions with potential tenants.
- Finalise Heads of Terms with Flex Tenant once service charge estimate has been provided.
- Progress Building Management Strategy and procurement documents once all the initial queries have been resolved and landlord decisions have been made.
- Draft property management agreement and leases to be drawn up by external lawyer.

# **Innovation Matrix & Precinct:**

- Continuation of construction programme
- Preparation for Gateway assessment for Innovation Matrix
- Continuation of negotiations with local authority for development of Innovation Precinct
- Completion of change request notification for Innovation Precinct

Project Title	Yr Egin - Creative Digital Cluster	Drogrammo /	
Local Authority Lead	Carmarthenshire County Council	Programme / Project Lead	Geraint Flowers
Project Delivery Lead	University of Wales Trinity Saint David	Reporting Period	Q1 2023/24
SRO	Prof. Medwin Hughes (Vice Chancellor)		

Budget	
Total Budget	£25.17m
City Deal	£5m
Public	£18.67m
Private	£1.5m

# Description

To support and further develop the region's creative industry sector and Welsh language culture, led by University of Wales Trinity Saint David campus in Carmarthen. Phase 1 was completed in September 2018 and features:

- National creative sector anchor tenants
- World class office space for local and regional creative sector SMEs, with opportunities for expansion
- Facilities for the community and business networking

Facilitating engagement between businesses and students as well as accommodating dynamic growth of the creative and digital industries within Carmarthenshire and SW Wales.

Key achievements	Ke	ey a	achi	ieve	me	nts
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# **Project Development**



- University has engaged expert consultants to develop a proposal centred around the provision of a Digital Production Facility in existing University space.
- University has begun drafting Change Notification that will encapsulate the proposed change to the Egin Phase 2 project
- Key concept and equipment requirements developed

#### **Key Activities planned**

- University to complete initial Change Notification to evidence the requirements for Egin Phase 2 and document the rationale behind the change in delivery methodology
- Ongoing financial development to understand new project cost requirements etc.
- Further engagement with creative and digital sector to ensure that the proposed Egin Phase 2 project will satisfy requirements going forward
- Survey of proposed location for Egin Phase 2 along with design and development work commencing

Project Title	Skills and Talent	Programme /	Carrantha Cutlan
Local Authority Lead	Carmarthenshire County Council	Project Lead	Samantha Cutlan
<b>Project Delivery Lead</b>	South West Wales Regional & Skills Partnership	Departing Devied	04.2022/22
SRO	Barry Liles	Reporting Period	Q4 2022/23

Budget	
Total Budget	£30m
City Deal	£10m
Public	£16m
Private	£4m

#### Description

To develop a sustainable pipeline of regional talent to benefit from the high-value jobs City Deal projects will generate in growth sectors for the region. This includes the potential to develop skills through courses and training and apprenticeship opportunities aligned to City Deal projects and regional priorities, as well as a partnership approach involving schools, universities, businesses and training providers across the region to identify need and resolve skills development gaps.

#### **Key achievements**

# **Business Case Development**

- 12 Pilot project applications have now been approved by RLSP board.
- Gateway Review completed resulting in a 2<sup>nd</sup> Delivery Confidence Assessment Green Rating.
- Barometer Reviewed and Updated. With Sector Skills gap analysis and reports now being undertaken.
- Development of Website.
- Swansea Bay City Deal Skills Subgroup set up.

# **Key Activities planned**

- Receive and review further pilot project applications.
- Website update being completed with a view of increased marketing activity and website updates to raise awareness of Programme and stimulate further pilot applications.
- Claims process set up, 3 claims cycles completed, with actual outputs starting to be reported.
- Ongoing discussions with interested parties regarding further pilot project development.



# ANNEX 1

RAG Status	
R	Major problems identified which mean the programme / project is unlikely to deliver the agreed scope to the required standard on time or on budget, or to deliver the expected benefits.  Remedial plans are not proving effective.
	Escalate to programme / project sponsor for support to resolve.
А	Some problems identified which may put the programme / project's scope, time, cost, and/or benefits at risk. Remedial plans are in place and are being monitored to ensure that risk is mitigated.  Highlight to programme / project sponsor for visibility and awareness.
G	Programme / Project is proceeding according to plan. Risks/issues are being managed within the programme / project.  No need to escalate to next level.